Olympic Region Clean Air Agency

FY2023 Budget Summary

&

5-Year Budget Forecast

The summary outlines our proposed FY2023 Draft budget and 5-Year Budget Forecast. The following budget documents accompany the summary:

- ➤ Revenue and Expenditures
- > Fund Balance
- > 5-Year Budget Forecast Revenue & Expenditures
- > 5-Year Fund Balance
- ➤ Maintenance and Leasehold Improvement Schedule

FY2023 Budget Highlights:

- ◆ CPI for the year ending December 2021 is 7.4% (consistent with Resolution #274 & #275)
- ◆ The budget draft includes a hybrid option 5.2% increase to fees and 4.0% increase to agency salaries
- ◆ Includes 17 FTE's, including a *new* full-time position; Records Clerk as a project position for up to 2 years, depending on agency needs
- ◆ Fees increase by 5.2%, well below the 7.4% CPI -staff have completed a workload analysis
- ◆ Ambient Monitoring and Outdoor Burning programs rely on Federal/State CORE support
- ◆ Reflects a draw on Undesignated Fund Balance to balance the budget
- Projected carryover of funds from FY2022 are included in FY2023

 carryover is due to a delay in vehicle purchase, delay in replacement of new HVAC system,
 and staff turnover
- ◆ Continue to set aside funds for board approved contingency and capital funds
 - ✓ Office Building
 - ✓ Monitoring Equipment
 - ✓ Database/Hardware
 - ✓ Vacation/Sick Leave
- ◆ Assumes 100% occupancy in rental income

Summary of Revenue:

◆ Revenue projections includes \$2.8 million from fees, grants, fines, and rents, plus \$274,914 from undesignated fund balance. Revenues are 11% higher than 2022, not including the contingency draw

- ◆ Grant revenues represent 24%, Fees 62%, Fines 2%, Rents/Miscellaneous 3%, and Contingency Draw 9%
- ◆ New grant with EPA- American Rescue Plan (ARP) \$131,500 will pay for infrastructure improvements at Cheeka Peak (CPO)
- ◆ No major increases or decreases in existing Local, State, and Federal Grants; CORE, PM2.5, CPO, Woodstove Education, Woodsmoke Reduction, EFSEC
 - ✓ Grants are multi-year contract terms ranging from 2-5 years
- ◆ Title V fees will increase 13.81%, in aggregate for ORCAA's eleven major sources in our six-county region. This increase is a result of having to recover a Title V budget shortfall in the current fiscal year.

Summary of Expenses:

- ◆ Agency expenses are estimated at \$2.9 million, about 14% higher than FY2022 budget
- ◆ Payroll expenditures, the largest portion, represents 75%; non-payroll (supplies, postage, hardware/software) 10%; Building-Maintenance and Operations 4%; Direct Operating 11% (Woodsmoke Reduction vendor payments, Ecology fees, CPO operations & maintenance)
- ◆ Step increases for 50% of staff (half of the staff have not reached maximum step of 9), and 5% increase from AWC Employee Benefit Trust, and a stable rate for DRS pension contributions
- ◆ Hiring a consultant to conduct a *Salary Survey* at a cost of \$5,000
- ◆ Hiring a contractor to support an update to the agency *Strategic Plan* with a cost of \$8,000
- Redesign of *agency website* projected to cost \$25,000
- ◆ Increase in Hardware/Software to purchase desktop replacements, conference room monitor/camera upgrade, and software for cyber security/cloud/storage needs
- ◆ Assume utilizing ADP for payroll processing saving the agency \$20,000/year
- ORCAA will undergo the bi-annual audit by SAO in December 2022
- ◆ Pay-off Office Building in December 2022
- ◆ Does not include satellite office in Pacific County

5-Year Budget Forecast

- ◆ Applied 2% increase to fees from FY2024 through FY2027
- ◆ Reduced annual set-aside in Capital Funds (office building, database, vacation/sick leave) starting in FY2025
- ◆ Increases to both revenue and expenditures occur concurrently in budget forecast
- ◆ Undesignated Fund Balance deficit starts occurring in FY2026 -preserving *Undesignated Fund Balance* by reducing annual set-aside to contingency funds (building, database)

OLYMPIC REGION CLEAN AIR AGENCY REVENUE & EXPENSES For The Fiscal Year Ending ...

<u>DRAFT</u>

REVENUE		Column 1 Actual FY 2021	A	Column 2 Approved Budget FY 2022		Column 2a ESTIMATED FY 2022		Column 3 Proposed FY 2023		Projected FY 2024
GRANTS REVENUE		F Y 2021		F Y 2022		F 1 2022		5.20%		r 1 2024
Core-Federal	S	164,703	\$	187.095	S	198,589	S	188,399	\$	189,000
Core-State		119,152		135,371		139,482		136,427	-	137,000
PM2.5 - Ecology Monitoring		13,500		13,500		13,500		13,500		13,500
CPO Project w/EPA-Maintenance & Operations		77,093		86,077		76,748		86,077		86,077
Community Scale Air Toxics		37,733		-		-		-		-
Woodstove Reduction & Bounty Program w/Ecology		156,622		150,000		58,019		170,000		150,000
Woodstove Grant		9,939		9,939		10,682		10,682		10,700
ARP Grant with EPA		-		-		-		131,500		-
<u>FEES</u>										
Assessments	\$	451,909	\$	464,582	\$		\$	498,697	\$	508,671
Title V		426,145		601,075		603,613		686,752		598,853
EFSEC		24,380		47,395		26,018		38,385		34,000
Ecology Oversight		11,500		15,000		12,948		15,000		15,300
Annual Registration		388,362		387,000		374,962		384,000		391,680
NOC - NSR NOI - Major/Minor		273,873 8,820		140,000 1,000		119,372 2,649		163,060 1,022		166,321 1,042
Outdoor Burning		0,020		1,000		2,049		1,022		1,042
Asbestos		145,343		125,000		132,282		132,860		135,517
Land Clearing		33,737		20,000		33,486		26,300		26,826
OTHER				,,		,		,,,,,,,		
Fines	S	159,409	S	55,000	S	210,495	\$	75,000	\$	75,000
Investment Interest		15,674	-	15,000	•	10,107		10,000	Ψ.	9,500
Miscellaneous Income		939		500		1,890		1,000		1,000
Building Income		58,369		58,584		59,494		59,592		60,784
APPROPRIATION FROM CONTINGENCY FUNDS										
General Fund Contingency Draw	\$	-	\$	209,092	\$	-	\$	274,915	\$	212,307
TOTAL REVENUE	s	2,577,200	s	2,721,210	s	2,548,688	s	3,103,168	\$	2,823,078
		-,,		-,,	_	-,- 10,100	-	-,,	_	-,0,0-0
General Fund Contingency Draw			s	209,092	s	_	\$	274,915	\$	212,307
Title V Contingency Build & General Fund Reimbursement			\$	143,850		_	\$	109,445		10,000
Vacation /Sick Leave Contingency Draw			\$		\$	-		,	~	,
Actual Revenue			\$	2,512,118	\$	2,548,688	\$	2,828,253	\$	2,610,771
Actual Expenses			\$	2,577,360	\$	2,461,829	\$	2,993,723	\$	2,813,078
				Breakdo		Title V - AOP Fees:		FY2023		FY2024
						Fiscal Year Workload		577,307	:	588,853
					Kepa	yment to General Fund		99,445		
						Contingency Fund		10,000		10,000
							\$	686,752	\$	598,853

						Contingency Fund	s	10,000	\$	10,000
							\$	686,752	\$	598,853
OLYMPIC REGION CLEAN AIR AGENCY								DR	A F	т
REVENUE & EXPENSES									AF	
		Column 1 Actual	Ann	roved Budget	E.	Column 2a STIMATED		Column 3 Proposed		Projected
EXPENSES		FY 2021		FY 2022	12.	FY 2022		FY 2023		FY 2024
<u>PAYROLL</u>					-			4.00%		
Salaries	\$	1,486,547	\$	1,553,906	\$	1,623,557	\$	1,695,305	\$	1,729,211
Employee Benefits Sub-Total P/R Expenses	\$	507,685 1,994,232	\$	531,847 2,085,753	\$	506,000 2,129,557	\$	566,475 2,261,780	\$	590,076 2,319,287
Sub-Total F/R Expenses	٥	1,994,232	3	2,065,755	J.	2,129,337	٥	2,201,780	٥	2,319,267
NON-PAYROLL			_		_		_		١.	
Office Supplies/Sm Supply Purchases/Safety Gasoline Vehicles	\$	5,524 3,187	\$	6,045 5,200	\$	8,794 4,789	\$	8,300 6,000	\$	6,500 6,620
Computer Hard/Soft./Supplies:		3,107		3,200		4,702		0,000		0,020
-General HW/SW		16,480		15,707		19,963	\$	30,085		25,000
-GovQA -KnowBe4, Inc.		6,416 1,802		6,500		6,500		6,500		6,600 2,000
Board of Directors Travel Reimb.		1,002		1,200				1,200	ł	1,200
Staff Training, Conferences, Travel		4,529		15,000		9,751		17,390	ĺ	19,000
Professional Services:		42.166		45.700		40.106		50.000	<u> </u>	52.000
-Legal (Attorney) -Process Services		42,166 3,993		45,700 4,000		49,106 4,500		50,000 4,500	ĺ	52,000 4,700
-Salary Survey		3,773		-		-		5,000	ĺ	1,700
-Strategic Plan Update				-		-		8,000		
Telephone Database		13,187		15,000		14,775		15,500	ĺ	16,000
Postage		4,844		4,800		4,802		5,000		5,400
Insurance (Bldg, Veh, Staff)		33,509		35,520		35,872		38,000		38,760
Wellness Program		400		400		437		450	ĺ	475
Public Education and Outreach: -Education & Outreach (Printing, special mailings, etc)		3,332		7,250		11,134		11,560		12,000
-Website Redesign		-		-		-		25,000	ĺ	
Miscellaneous		149		600		511		550	ĺ	525
Dues & Subscriptions Audit/Acctg		3,678 22,519		3,900 8,100		3,974 6,600		4,300 16,000	-	4,900 1,000
Placeholder		-		-		-		-	ĺ	1,000
Rent-Satellite Office		2,400		2,400		800				
Maintenance - Copier / Purchase Vehicle Purchase		1,157		1,600 20,000		11,406		2,400 26,000	-	2,500 26,000
Maintenace - Vehicles		1,576		2,000		3,165		3,950	ĺ	4,500
Sub-Total Administrative Expenses	\$	170,846	\$	200,922	\$	196,879	\$	285,685	\$	235,680
OFFICE BLDG. OPERATING										
Interest Expense & Principal - Office Bldg.	\$	88,950	\$	45,109	\$	353	\$	44,000	\$	-
Utilities/Alarm Monitoring		15,938		17,000		18,442		19,000	<u> </u>	20,000
Janitorial Supplies Maintenance Office Bldg.		10,320 4,108		12,386 11,200		11,546 12,530		13,568 18,200	ĺ	14,111 19,000
Landscaping Services		-,100				12,550		4,000		4,200
Leasehold Improvements		-		30,000		-		23,000	乚	25,000
Sub-Total Office Building Operating	\$	119,316	\$	115,695	\$	42,871	\$	121,768	\$	82,311
NON-ADMINISTRATIVE-OPERATING									ĺ	
Woodsmoke Reduction/Recycle Program	S	119,400	S	120,000	\$	47,150	\$	138,000	\$	120,000
ARP - EPA - Operational					\$	_		131,500	\$	
Ecology Oversight Fees		11,500		15,000		12,948		15,000	ĺ	15,300
Monitoring Program - CPO Community Scale Air Toxics		28,920 168		34,500		27,231		34,500		35,000
Monitoring Programs		4,930		5,490		4,888		5,490	ĺ	5,500
Security Deposit Refunds Sub-Total Non-Administrative - Operating	\$	271 165,190	\$	174,990	\$	305 92,522	\$	324,490	\$	175,800
TOTAL EXPENDITURES	<u>s</u>	2,449,584	s	2,577,360	s	2,461,829	s	2,993,723	s	2,813,078
Net Surplus (Deficit)	\$	127,615	s	143,850	\$	86,859	\$	109,445	\$	10,000
• • •	_	,				, ,				, , , , , , , , , , , , , , , , , , ,
Breakdown of Net Surplus (Deficit):	•	FY 2021		FY 2	2022			FY 2023		FY 2024
Net Surplus (Deficit) to General Fund FY2021 Net Surplus (Deficit) to General Fund FY2022	2	127,616			\$	86,859			ĺ	
Net Surplus (Deficit) to General Fund FY2023					~	00,037	\$	-	i	
Net Surplus (Deficit) to General Fund FY2024							6	400 4:-	\$	
Net Surplus (Deficit) to Title V Contingency FY2023 & Payback Net Surplus (Deficit) to Title V Contingency FY2024							\$	109,445	s	10,000
The Surplus (Deficit) to Thie + Contingency F 12024	\$	127,616	s	-	\$	86,859	\$	109,445	\$	10,000
						· .			丄	
Populatio		554,488			170			0.860	F	0.00/
Per Capita Assessme	iit	0.815	I	0.8	20		ı	0.869	ı	0.886

FUND BALANCE DRAFT For The Period Ending ... Estimate Actual Current Budget Proposed Projected FY 2021 General Fund FY 2022 General Fund FY2023 General Fund FY 2024 General Fund July 1, 2022 July 1, 2020 July 1, 2021 July 1, 2023 BEGINNING Fund Balance. 1,721,076 1,848,692 \$ 1,935,551 1,770,081 Plus: Revenue Fiscal Year 2,577,199 2,548,688 2,828,253 2,610,771 Less: Expenditures Fiscal Year (2,449,583)(2,461,829) (2,993,723)(2,813,078)ENDING Fund Balance 06/30/20xx...... 1,848,692 1,935,551 1,770,081 1,567,775 6/30/2021 6/30/2022 6/30/2023 6/30/2024 Year End TBD 274,915 212,307 General Fund Contingency Draw applied to FY Budget \$0.00 Title V Funds applied to FY Budget \$0.00 TBD Vacation/Sick Contingency Draw \$0.00 Estimate \$44,264 Fund Balances (Fiscal Year-End): Contingency & Capital Funds Classifications Less: Expense Contingency (20% FY Budget less Title V Exps) 391,963 371,643 483,283 442,110 Less: Title V Contingency See Below See Below 10,000 20,000 Less: Tenants Security Deposits 5,000 5,300 5,300 5,300 Capital Funds Less for Office Building 60,000 90,000 120,000 150,000 Less for Monitoring Equipment 20,000 20,000 20,000 20,000 Less for Database/Equipment 145,000 180,000 215,000 250,000 Less for Vacation/Sick Leave 213,510 169,353 \$ 175,000 170,000 Committed/Restricted/Designated Funds § 835,473 1,028,583 \$ 1.057,410 836,296 Contingency Fund Title V Program (due General Fund) (144,339) \$ (90,441) \$ UNDESIGNATED Fund Balanc 1,157,558 1,189,696 741,498 510,365 Year End 6/30/2022 6/30/2023 6/30/2024 6/30/2021 ORCAA Long Term Liabilities... Balance 6/30/21 Balance 6/30/22 Balance 6/30/23 Balance on 6/30/24 -Office Building, Promissory Note to be paid 12/1/2022 \$44,273 \$43,954 Interest rate .703%, no penalty early payoff "Operating Contingency Funds" defined..... An amount established by board direction and placed in reserve Revised Res #269 dated May 2016 with 20% reserve less Title V. (Formerly: Resolution #178 dated August 1999 refers to board direction to maintain a 25% reserve level An amount established by board direction to save for long-"Capital Funds" defined..... term capital expenditures (bldg, equipment, database). Res. #251 dated 06/13/12; Res. #260 dated 11/12/14 *Funds that are held in our bank account with Thurston "Fund Balance" defined..... County Treasurer's Office. ORCAA has one fund with Thurston County and is referred to as the "General Fund".

OLYMPIC REGION CLEAN AIR AGENCY

*SAO

Committed

Restricted

Committed

Assianed

^{*}The total Fund Balance includes all funds on deposit at the bank.

Assessments for Fiscal Year 2023 based on 2021 population (reflects a 5.2% increase)

·		0.869
	population	per capita
CLALLAM COUNTY		
unincorporated	46,170	\$40,121.73
Forks	3,335	\$2,898.12
Port Angeles	20,120	\$17,484.28
Sequim	8,125	\$7,060.63
GRAYS HARBOR COUNTY		
unincorporated	29,020	\$25,218.38
Aberdeen	17,050	\$14,816.45
Cosmopolis	1,655	\$1,438.20
Elma	3,450	\$2,998.05
Hoquiam	8,785	\$7,634.17
McCleary	2,040	\$1,772.76
Montesano	4,145	\$3,602.01
Oakville	710	\$616.99
Ocean Shores	6,965	\$6,052.59
Westport	2,230	\$1,937.87
JEFFERSON COUNTY		
unincorporated	22,880	\$19,882.72
Port Townsend	10,220	\$8,881.18
MASON COUNTY		
unincorporated	55,340	\$48,090.46
Shelton	10,410	\$9,046.29
PACIFIC COUNTY		
unincorporated	15,815	\$13,743.24
Ilwaco	1,085	\$942.87
Long Beach	1,700	\$1,477.30
Raymond	3,075	\$2,672.18
SouthBend	1,750	\$1,520.75
THURSTON COUNTY		
unincorporated	145,255	\$126,226.60
Bucoda	595	\$517.06
Lacey	54,850	\$47,664.65
Olympia	55,960	\$48,629.24
Rainier	2,440	\$2,120.36
Tenino	2,010	\$1,746.69
Tumwater	26,050	\$22,637.45
Yelm	10,640	\$9,246.16
TOTALS	573,875	\$498,697.38

Agricultural Burning Fee Schedule

Effective July 1, 2021<u>2022</u>

Agricultural Burn Permit Fee - ORCAA Rule 3.4*

Fee	Minimum Fee	Variable Fee
Field Burning	\$37.50 for the first 10 acres	\$3.75 for each additional acre
Spot Burning	\$37.50 for 10 acres or less	None
Pile Burning	\$80 for the first 80 tons	\$1.00 for each additional ton

^{*}These fees are exempt from Resolution 268.

Asbestos and Demolition Fee Schedule (reflects

5.2% increase)

Effective July 1, 2021<u>2022</u>

Asbestos and Demolition Fees – ORCAA Rule 3.5(b)

ASBESTOS PROJECT	Notification Fee
Single Family Residential	\$ 40 <u>42</u>
10 - 259 linear feet or 48 - 159 square feet	\$ 170 <u>179</u>
260 - 999 linear feet or 160 - 4,999 square feet	\$ 368 387
1,000 - 9,999 linear feet or 5,000 - 49,999 square feet	\$ 736 <u>774</u>
10,000+ linear feet or 50,000+ square feet	\$ 1471 <u>1547</u>
Annual Notification (limited to 260 linear feet or 160 square feet maximum)	\$ 566 <u>595</u>
Emergency	\$ 57 <u>60</u>
	plus notification fee

DEMOLITION PROJECT	Notification Fee
Single Family Residents (AHERA Survey Required)	\$ 40 <u>42</u>
Commercial Structure (AHERA Survey Required)	\$ 68 <u>71</u>
Emergency Project	\$ 57 <u>60</u>
	plus notification fee

Land Clearing Burning Fee Schedule (reflects 5.2% increase)

Effective July 1, 2021<u>2022</u>

Land Clearing Burning Permit Fee - ORCAA Rule 3.4

The Land Clearing Burn Permit fee shall be \$113_119 for one acre or less. For greater than one acre, the fee will be \$113_119 per acre cleared, rounded to the nearest full acre.

Notice of Construction (NOC) Fee Schedule (reflects 5.2% increase)

Effective July 1, 20212022

NOC Fees - ORCAA Rule 3.3(a)

Filing Fee

- + Additional NOC Processing Fees
- + Other Costs

NOC Fee

Filing Fee - ORCAA Rule 3.3(b)

Complexity Fee

Equipment Fee(s) (for each piece of equipment, unless they are identical per 3.3(b)(2)
 Filing Fee

Complexity Fee

Complexity Level 1	\$ 1144 1203
Complexity Level 2 ¹	\$ 2289 2408
Complexity Level 3 ¹	\$ 3828 4027
Complexity Level 4 ¹	\$ 9263 9744

Equipment Fee

Equipment/Activity	Fee	Base-Fee Hours
Abrasive Blasting	\$ 440 <u>462</u>	5
Asphalt Plant	\$ 3254 3424	37
Combustion Equipment not otherwise listed (Million Btu/hr	heat input at design ca	pacity)
Less than 10	\$ 1055 <u>1110</u>	12
10 or more but less than 30	\$ 1144 <u>1203</u>	13
30 or more but less than 100	\$ 2287 2405	26
More than 100	\$ 6157 <u>6478</u>	70
	One half the filing	One half the base-
Temporary Combustion Equipment (Onsite < 1 year)	fee	fee hours
Coffee Roaster	\$ 615 647	7
Composting Operation (Average material throughput –		
tons per day)		
Less than 50	\$ 1144 <u>1203</u>	13
50 or more but less than 200	\$ 2023 2128	23
More than 200	\$ 2991 3146	34
Concrete Batch Plant	\$ 1759 <u>1851</u>	20
Crematory	\$ 968 1018	11
Dry Cleaner (per machine)	\$ 615 <u>647</u>	7
Dry Kilns	\$ 1144 <u>1203</u>	13
Emergency Engine – cumulative horsepower < 2000 bhp	\$ 791 832	9
Emergency Engine -cumulative horsepower ≥ 2000 bhp	\$ 1583 1665	18
Non-Emergency Engine (per engine)	\$ 1144 <u>1203</u>	13
Gasoline Dispensing Station	\$ 615 <u>647</u>	7
Log yard	\$ 615 <u>647</u>	7

Printing	\$ 615 647	7
Process Equipment <20,000 cubic feet per minute at		
design capacity	\$ 880 926	10
Rock Crushing Plant – includes General Order	\$ 440 <u>462</u>	5
Soil Remediation	\$ 1144 1203	13
Spray Painting – Autobody (per operation/booth)	\$ 703 740	8
Surface Coating – Aviation, Wood, Truck Bed Lining, Boat,		
Other (per operation/booth)	\$ 1232 1296	14
Storage Tanks ≤10,000-gallon total capacity (other than		
at retail gasoline dispensing stations)	\$ 791 832	9
Wastewater Treatment Plant	\$ 1847 <u>1943</u>	21
Welding	\$ 880 926	10
Other Equipment not listed above - Small ²	\$ 440 <u>462</u>	5
Other Equipment not listed above - Medium ²	\$ 1232 1296	14
Other Equipment not listed above - Large ²	\$ 2991 3146	34
Equipment Modification - Modification as defined in		
ORCAA Rule 1.4 ³ are physical changes or changes in the		One half the
method of operation that may cause an emissions	One half the	associated base-
increase	applicable filing fee	fee hours
In-Kind Replacements – replacement of equipment with a		
unit of same or smaller size, except for asphalt plants,		One half the
combustion equipment >30 MMBtu/hr, and other	One half the	associated base-
replacements as determined by the Executive Director	applicable filing fee	fee hours

Control Device Replacement (No Complexity Fee)

Equipment/Activity	Fee	Base-Fee Hours
Control Device Replacement per ORCAA Rule 6.1.10 NOC	\$ 703 740	8

Change in Conditions Per Rule 6.1.114 (No Complexity Fee)

Equipment/Activity	Fee	Base-Fee Hours
Change in Conditions	\$ 615 647	7

Additional NOC Processing Fees - ORCAA Rule 3.3(c)

Additional NOC Processing fees, including work that exceeds the base-fee hours, will be billed at the following hourly rate as specified in ORCAA Rule 3.3(d).

Hourly Rate	\$ 87.95 <u>92.53</u>
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Other Costs - ORCAA Rule 3.3(d)

Publishing and consulting costs incurred will be billed to the applicant as specified in ORCAA Rule 3.3(d).

Variance - ORCAA Rule 2.3 or Voluntary Limit per Rule 6.1.12 (SMO)

		-
Fees	Fee	Base-Fee Hours
Filing Fee	\$ 1232 1296	14
Add'l processing costs above allowed hours – per hour	\$ 87.95 <u>92.53</u>	
Actual legal notice fees	Actual cost	
Actual ORCAA legal fees	Actual cost	

¹Complexity – Level 1, Level 2, Level 3 and Level 4

The following includes equipment that would be considered in each permit complexity class if installed by themselves. If the application includes more than one piece of equipment/process or if your equipment/process is not listed, please contact ORCAA Engineering Department for a complexity determination for your project.

Level 1

Abrasive Blasting
Coffee Roaster
Dry Cleaner
Emergency Engine ≤2000bhp
Gasoline Dispensing Facilities
Rock Crushing Plant
Spray Painting − Autobody
Storage Tanks <10,000-gallon capacity excluding gasoline dispensing facilities

Level 2

Combustion Equipment <30 MMBtu/hr
Compost <50 ton/day
Cremator
Emergency Engine ≥2000bhp
Non-Emergency Engine
Process Equipment
Soil Remediation
Surface Coating (excluding autobody)
Welding

Level 3

Combustion Equipment 30-100 MMBtu/hr Compost 50-200 tons/day

Level 4

Asphalt Plant Combustion Equipment >100 MMBtu/hr

³Per Rule 1.4, a "Modification" means any physical change in, or change in method of operation of, a stationary source that increases the amount of any air contaminant emitted by such stationary source or that result in the emissions of any air contaminant not previously emitted.

⁴Changes in Conditions that will result in an emissions increase are reviewed as a "modification"

²Equipment fees for other equipment not classified above is determined based on the size and the type of the unit. Please contact ORCAA Engineering Department for assistance.

Notice of Intent (NOI) Fee Schedule (reflects 5.2% increase)

Effective July 1, 2021<u>2022</u>

NOI Fees - ORCAA Rule 3.6(a)

Category	Fee
Asphalt Plant	\$ 3480 3660
Boiler	\$ 1018 1071
Concrete Batch Plants	\$ 666 701
Nonroad Engines	\$ 930 978
Rock Crushers	\$ 1194 <u>1256</u>
Other Equipment Not Classified Above	\$ 951 1000

NOI Fees - ORCAA Rule 3.6(a) – Exemption under ORCAA Rule

6.14(ab)(2)

Stationary source qualifying for exemption from New Source Review under		
ORCAA Rule 6.1(b)(2)	\$	527 555
Additional processing costs exceeding 6 hours for sources submitting an NOI for		
exemption under ORCAA Rule 6.1(b)(2) who request assistance with		\$
documenting the stationary source's potential to emit	87.95	92.53/hr

NOI Fees - ORCAA Rule 3.6(a) – Exemption under ORCAA Rule

6.<u>14(ba</u>)(3)

Gasoline Dispensing Facilities qualifying for exemption from New Source Review	
under ORCAA Rule 6.1(b)(3)	\$ 263 277

Olympic Region Clean Air Agency Fee Schedules

(reflects 5.2% increase)

Effective July 1, 2021 2022

Registration Fee Schedule

Registration Fee - ORCAA Rule 3.1 (b)

Registration Class (RC)	Registration Class Fee Amount	Emission Fee
RC1	\$ 1839 <u>1934</u>	\$ 57 <u>60</u> per ton
RC2	\$ 1641 <u>1726</u>	\$ 57 <u>60</u> per ton
RC3	\$ 1471 <u>1547</u>	\$ 57 <u>60</u> per ton
RC4	\$ 679 <u>714</u>	N/A
RC5	\$ 272 286	N/A

Re-inspection fee ORCAA Rule 3.1(i)

Re-inspection fee \$\frac{\\$113}{119}\text{ per inspection}
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REVENUE For The Fiscal Year Ending							5-Yea	ır I	Budget Fo	rec	east		
	Column 1		Column 2		Column 3		Column 4		Column 5		Column 6		Column 7
	Actual FY 2021	Cı	rrent Budget FY 2022		Proposed FY 2023		Projections FY 2024		Projections FY 2025		Projections FY 2026]	Projections FY 2027
<u>GRANTS</u> Core-Federal	\$ 164,703.00	\$	187,095.00	\$	188,399.00	•	189,000.00	•	189,000.00	¢	190,000.00	¢	190,000.0
Core-State	119,152.00	Φ	135,371.00	φ	136,427.00	Φ	137,000.00	φ	137,000.00	φ	138,000.00	Φ	138,000.0
M Agreements:	12 500 00		12 500 00		12 500 00		12 500 00		12 500 00		12 500 00		12 500 0
Ecology Monitoring CPO Project w/EPA-Maintenance & Operations	13,500.00 77,093.00		13,500.00 86,077.00		13,500.00 86,077.00		13,500.00 86,077.00		13,500.00 86,077.00		13,500.00 86,077.00		13,500.0 86,077.0
Community Scale Air Toxics	37,732.79		-		-		-		-		-		-
Woodsmoke Reduction Grant	156,622.08		150,000.00		170,000.00		150,000.00		150,000.00		150,000.00		150,000.0
Woodstove Education Grant ARP Grant with EPA	9,939.00		9,939.00		10,682.00 131,500.00		10,700.00		10,700.00		10,700.00		10,700.0
<u>FEES</u>													
Assessments	\$ 451,908.59	\$	464,582.00	\$	498,697.00 686,752.00	\$	508,670.94	\$	518,844.36	\$	529,221.25	\$	539,805.6
AOP (Title V) EFSEC	426,144.79 24,379.58		601,075.00 47,395.00		38,385.00		598,853.00 34,000.00		610,630.00 34,000.00		622,643.00 34,000.00		634,896.0
Ecology Oversight	11,500.00		15,000.00		15,000.00		15,300.00		15,600.00		15,900.00		16,200.0
Annual Registration FOC - NSR	388,362.09 273,873.02		387,000.00 140,000.00		384,000.00 163,060.00		391,680.00 166,321.20		399,513.60 169,647.62		407,503.87 173,040.58		415,653.9 176,501.3
NOI - Major/Minor	8,820.00		1,000.00		1,022.00		1,042.44		1,063.29		1,084.55		1,106.2
Outdoor Burning	-		-		-		-		-		-		-
Asbestos Land Clearing	145,342.54 33,736.50		125,000.00 20,000.00		132,860.00 26,300.00		135,517.20 26,826.00		138,227.54 27,362.52		140,992.09 27,909.77		143,811.9 28,467.9
<u>OTHER</u>	33,730.30		20,000.00		20,300.00		20,020.00	_	27,302.32	_	21,505.11		20,107.5
Fines	\$ 159,408.79	\$	55,000.00	\$	75,000.00	\$	75,000.00	\$	75,000.00	\$	75,000.00	\$	75,000.0
nvestment Interest Viscellaneous Income	15,673.95 938.80		15,000.00 500.00		10,000.00		9,500.00 1,000.00		9,000.00 1,000.00		8,500.00 1,000.00		8,000.0 1,000.0
Suilding Income	58,369.00		58,584.00		59,592.00		60,783.84		61,999.52		63,239.51		64,504.3
<u>CONTINGENCY FUNDS</u>								_					
General Fund - Administration Fitle V - Contingency Build	\$ -	\$	209,092.00	\$	303,890.00 (109,445.00)		237,222.02 (10,000.00)		244,083.82 (10,000.00)		275,980.92 (10,000.00)	\$	316,705.0 (10,000.0
Placeholder	-		-		(109,445.00)		(10,000.00)		(10,000.00)		(10,000.00)		(10,000.0
TOTAL REVENUE	\$ 2,577,199.52	\$	2,721,210.00	\$	3,022,698.00	\$	2,837,993.64	\$	2,882,249.27	\$	2,954,292.54	\$	3,033,929.5
		_	_,,		-,,-,-,-		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_,,,	_	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,,
OLYMPIC REGION CLEAN AIR AGENCY EXPENDITURES													
For The Fiscal Year Ending	Column 1		Column 2		Column 3		Column 4		Column 5	<u> </u>	Column 6		Column 7
	Actual	Cı	ırrent Budget		Proposed		Projections]	Projections		Projections]	Projections
	FY 2021		FY 2022		FY 2023		FY 2024		FY 2025		FY 2026		FY 2027
<u>PAYROLL</u> Salaries	\$ 1,486,547.29	•	1,553,906.00	\$	1 710 732 00	•	1,754,126.64	•	1 780 200 17	¢	1 824 003 36	¢	1 861 403 7
Employee Benefits	507,685.14	Ψ	531,847.00	Ψ	571,023.00	Ψ	590,076.00	Ψ	607,778.28	Ψ	626,011.63	Ψ	644,791.9
TOTAL P/R EXPENSES	\$ 1,994,232.43	\$	2,085,753.00	\$	2,290,755.00	\$	2,344,202.64	\$	2,396,987.45	\$	2,451,004.98	\$	2,506,285.2
<u>NON-PAYROLL</u>													
Office Supplies & Sm Supply Purchases Gasoline Vehicles	\$ 5,523.62 3,187.14	\$	6,045.00 5,200.00	\$	8,300.00 6,000.00	\$	6,500.00 6,620.00	\$	6,500.00 6,752.40	\$	6,500.00 6,887.45	\$	6,500.0 7,025.2
Computer Hard/Soft./Supplies/GovQA/KnowBe4	16,480.11		15,707.00		38,585.00		33,600.00		31,600.00		31,600.00		33,600.0
Bd. Prof. Ser. & Travel Reimb.			1,200.00		1,200.00		1,200.00	_	1,500.00	_	1,500.00		1,800.0
Staff Training & Conferences & Travel Professional Srs.	4,528.62 54,376.69		15,000.00 56,200.00		17,390.00 67,500.00		19,000.00 56,700.00		19,380.00 57,000.00		19,767.60 57,500.00		20,162.9 58,000.0
Telephone Telephone	13,187.09		15,000.00		15,000.00		16,000.00		16,320.00		16,646.40		16,979.3
Database					-		-		-		-		-
Postage insurance (Bldg, Veh, Staff)	4,844.15 33,509.00		4,800.00 35,520.00		5,000.00 38,000.00		5,400.00 38,760.00		5,508.00 39,535.20		5,618.16 40,325.90		5,730.5 41,132.4
Wellness Program	400.06	-	400.00		450.00		475.00		475.00		500.00		500.0
Public Education	3,331.64		7,250.00		36,560.00		12,000.00		13,000.00		14,000.00		15,000.0
Miscellaneous Dues & Subscriptions	149.40 3,677.59		600.00 3,900.00		500.00 3,800.00		525.00 4,900.00		600.00 4,998.00		650.00 5,097.96		700.0 5,199.9
Audit/Acctg	22,518.75		8,100.00		16,000.00		1,000.00		17,000.00		2,000.00		18,000.0
Printing	- 2.400.00		- 2 400 00		-		-		- 2 400 00		- 2 400 00		- 2 100
Rent-Satellite Office Maintenance - Copier	2,400.00 1,156.55		2,400.00 1,600.00		2,400.00		2,500.00		2,400.00 2,550.00		2,400.00 2,601.00		2,400.0 2,653.0
Vehicle Purchase	-		20,000.00		26,000.00		26,000.00		-		27,000.00		28,000.0
Maintenace - Vehicles	1,575.71		2,000.00		3,000.00		4,500.00	_	4,590.00		4,681.80		4,775.4
Sub-Total Administrative Expenses	\$ 170,846.12	\$	200,922.00	\$	285,685.00	\$	235,680.00	\$	229,708.60	\$	245,276.27	\$	268,158.8
OFFICE BLDG. OPERATING													
Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring	\$ 88,949.63	\$	45,109.00	\$	44,000.00	\$	- 20,000,00	\$	- 20.400.00	\$	20.808.00	\$	- 21 224 1
Utilities/Alarm Monitoring Janitorial Supplies	15,937.95 10,319.86		17,000.00 12,386.00		19,000.00 13,568.00		20,000.00		20,400.00		20,808.00		21,224.1 14,974.7
Maintenance Office Bldg.	4,108.06		11,200.00		18,200.00		19,000.00		19,250.00		19,500.00		19,750.0
Landscape Maintenance Services	-		30,000.00		4,000.00		4,200.00		4,300.00		4,400.00		4,500.0
Leasehold Improvements Sub-Total Office Building Operating	\$ 119,315.50	\$	115,695.00	\$	23,000.00 121,768.00	\$	25,000.00 82,311.00	\$	25,000.00 83,343.22	\$	26,000.00 85,389.08	\$	26,000.0 86,448.8
NON-ADMINISTRATIVE-OPERATING	. ,2 -2100	-	,		,	-	,		,2		,	•	.,
Woodstove Reduction Program/Bounty	\$ 119,400.00	\$	120,000.00	\$	138,000.00	\$	120,000.00	\$	120,000.00	\$	120,000.00	\$	120,000.0
ARP - EPA - Operational	\$ -	\$, -	\$	131,500.00		· -	\$	-	\$	· -	\$	-
Ecology Oversight Fees	11,500.00		15,000.00		15,000.00		15,300.00		15,600.00		15,900.00		16,200.0
Monitoring Program - CPO Community Scale Air Toxics	28,920.45 168.01		34,500.00		34,500.00		35,000.00		31,000.00		31,000.00		31,000.0
Monitoring Programs	4,930.42		5,490.00		5,490.00		5,500.00		5,610.00		5,722.20		5,836.6
Security Deposit Refunds	271.00		-		-		-		-		-		-
Sub-Total Non-Administrative - Operating	\$ 165,189.88	\$	174,990.00	\$	324,490.00	\$	175,800.00	\$	172,210.00	\$	172,622.20	\$	173,036.6
Sub-10th Non-Auministrative - Operating													2 022 020 5
GRAND TOTAL EXPENDITURES	\$ 2,449,583.93	\$	2,577,360.00	\$	3,022,698.00	\$	2,837,993.64	\$	2,882,249.27	\$	2,954,292.54	\$	3,033,929.5
	\$ 2,449,583.93 \$ 127,615.59	<u>\$</u>	2,577,360.00 143,850.00	<u>\$</u> \$	3,022,698.00	\$ \$	2,837,993.64	\$ \$	2,882,249.27	\$ \$	2,954,292.54	\$ \$	<u>3,033,929.5</u> -

OLYMPIC REGION CLEAN AIR AGENCY

FUND BALANCE

For The Period Ending ...

5-Year Budget Forecast

	Actual		Current Budget		Proposed		Projections		Projections	P	Projections		Projections
	FY 2021		FY 2022		FY 2023		FY 2024		<u>FY 2025</u>		FY 2026		FY 2027
BEGINNING Fund Balance	\$ 1,721,076		1,848,692	\$	1,935,551	\$	1,741,106	\$	1,513,883	\$	1,279,800	\$	1,013,819
<u>Plus</u> : Revenue Fiscal Year	\$ 2,577,199	9	2,548,688	\$	2,828,253	\$	2,610,771	\$	2,648,165	\$	2,688,312	\$	2,727,224
Less: Expenditures Fiscal Year	\$ (2,449,583)	5	(2,461,829)	\$	(3,022,698)	\$	(2,837,994)	\$	(2,882,249)	\$	(2,954,293)	\$	(3,033,930)
ENDING Fund Balance 06/30/20xx	\$ 1,848,692	3	1,935,551	\$	1,741,106	\$	1,513,883	\$	1,279,800	\$	1,013,819	\$	707,114
General Fund Balance applied to FY Budget (Admin Reserve)	-	5	-	\$	303,890	\$	237,222	\$	244,084	\$	275,981	\$	316,705
Fund Balance ALLOCATIONS													
Contingency & Capital Funds Less: Expense Contingency (20% FY Budget less Title V Exps)	\$ 391,963	5	371,643	\$	489,178	\$	442,110	e	454,324	•	466,330	C	479,807
Less: Title V	See Below		See Below	\$	10,000		20,000		30,000		40,000		50,000
Less: ORCAA Tenants Security Deposits	\$ 5,000		5,300	\$	5,300	\$	5,300	\$	5,300	\$	5,300	\$	5,300
Capital Funds Less for Office Building Less for Monitoring Equipment Less for Database/Equipment Less for Vacation/Sick Leave	\$ 60,000 \$ 20,000 \$ 145,000 \$ 213,510		5 20,000 5 180,000	\$ \$ \$	120,000 20,000 215,000 175,000	\$	150,000 20,000 250,000 170,000	\$ \$	250,000	\$ \$ \$ \$	190,000 20,000 250,000 176,000	\$ \$	210,000 20,000 250,000 173,000
Sub-Total Committed/Restricted/Designated Fund		\$			1,034,478	-	1,057,410		1,102,624	,	1,147,630	\$	1,188,107
Contingency Fund Title V Program (due General Fund)	\$ (144,339)	5	(90,441)	\$	-	\$	-	\$	-	\$	-	\$	-
Ending UNDESIGNATED Fund Balance Year End	\$ 1,157,558	5	1,189,696	\$	706,628	\$	456,473	\$	177,176	\$	(133,811)	\$	(480,993)
Year End	6/30/2021		6/30/2022		6/30/2023		6/30/2024		6/30/2025		6/30/2026		6/30/2027
ORCAA Long Term Liabilities -Office Building, Promissory Note to be paid 12/1/2022 Interest rate 2.491%, no penalty early payoff	Balance 6/30/21 \$44,273		Balance 6/30/22 \$43,954		Balance 6/30/23 \$0		Balance 6/30/24 \$0		Balance 6/30/25 \$0	В	Balance 6/30/26 0		Balance 6/30/27
"Operating Reserve Funds" defined	An amount established	by bo	ard direction and pl	aced	l in reserve								
	Revised Res #269 dated (Formerly: Resolution # direction to maintain a 2	178 d	ated August 1999 re	fers									
"Capital Reserve Funds" defined	An amount established expenditures (bldg, equi Res. #260 dated 11/12/1	pmen											
"Fund Balance" defined	*Funds that are held in Treasurer's Office. ORC referred to as the "Gener	AA h	as one fund with Th		•								
05052022 LMH	*The total Fund Balar	ice in	cludes all funds on	dep	osit at the bank.								



L

Office Building Maintenance / Leasehold Improvements

Upgrade oldest HVAC unit in Ste #101 and #102

During Fiscal Year 2023, the following maintenance and leasehold improvements are included in the budget.

	\$ 23,000	
M	Maintenance:	
M	Sunrise Pest Control, annual contract \$ 1,000	
M	Air Handlers, annual contract HVAC, maintenance parts \$ 4,000	
M	Re-stripe parking lot, reseal and /or gravel parking lot \$ 3,200	
M	electrical, plumbing, small replacements, miscellaneous maintenance (door closers) \$ 2,000	
M	clean and paint exterior hand rails (east side stairwell, west side Ste B entrance) \$ 400	
M	Gutter maintenance, roof cleaning \$800	
M	window cleaning \$ 500	
M	Paint exterior West wall and reside \$ 3,300	
M	replace flooring in restrooms \$ 2,000	
M	replace front entry floor Suite A south side of building with tile flooring or alternate \$1,000\$	
	\$ 18,200	
	\$ 41,200	
Landscape	Landscape maintenance (annual landscape contract) \$ 4,000	
5/6/2022		
		Within #
		Year(s)
Future P	rojects	
	ojecis.	
<u>Exterior</u>		. 4
	replace exterior camera system	< 1
	replace roof (existing roof installed July 2003-The Roof Doctor, Inc. Olympia)	4
	replace gutters and downspouts at same time of roof replacement	4
	gravel north parking lot	2
	re-stripe parking lot / RESEAL	1
	paint exterior (3 of 4 walls, south wall completed in Sept 2019)	3
	replace siding on west and east walls	1
	new entry door to warehouse	3
	replace or realign door on 2nd floor (outside ASM's office), entry to 'tenant' side	2
	weather stripping doors, windows, and vapor barrier in crawl (check for moisture)	2
	landscape maintenance & clean up (and secure annual landscape contract)	< 1
	replace windows as needed, seals have been comprised	5
	·	2
	Ste A entry; concrete work to prevent/eliminate water puddling at entrance	2-3
T	Solar on bldg (costs yet to be determined)	2-3
<u>Interior</u>		
	replace from one on the floor Suits A court side of building with tile flooring	1
	replace front entry floor Suite A south side of building with tile flooring	1
	replace carpet in Ste A "great" room, 2nd floor PIO, ASM offices - replace flooring with carpet, vinyl, or laminate wood	_
	Avg \$5/sqft carpet, \$1.50 sf installation x 2600 sf (incl FrontOff, DA,FM,RM,MG,Lab,greatroom)	5
	replace carpet in: Ste B common area	5
	each office suite #101, 102, 104, 105, 106, 200, 201-large room	5
	replace baseboard trim when flooring is replaced	
		5
	replace window blind in Ste #101	5 1
	replace window blind in Ste #101 replace vinyl flooring in all restrooms (up to 6 restrooms)	5 1 5
	replace vinyl flooring in all restrooms (up to 6 restrooms)	1
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed)	1 5
	replace vinyl flooring in all restrooms (up to 6 restrooms)	1 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed)	1 5 5
Electrical	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed)	1 5 5
Electrical	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs	1 5 5
Electrical	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed)	1 5 5
Electrical HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs	1 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs	1 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows:	1 5 5 5 1
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit)	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015)	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit)	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit)	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019)	1 2 3
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control	1 5 5 5 5
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019)	1 2 3
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control	1 2 3
	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side)	1 5 5 5 5
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) Est. \$75/ea	1 2 3
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) Est. \$75/ea new street sign on Limited Lane (including improved access to change out tenant names)	1 2 3
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste Λ (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste Λ side) purchase new conference room chairs (12) new street sign on Limited Lane (including improved access to change out tenant names) consider card key entry lock system or keyless system (move away from traditional key lock system)	1 5 5 5 5 1 2 3
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) Est. \$75/ea new street sign on Limited Lane (including improved access to change out tenant names)	1 5 5 5 5 1 2 3
<u>HVAC</u> Other	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste Λ (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste Λ side) purchase new conference room chairs (12) new street sign on Limited Lane (including improved access to change out tenant names) consider card key entry lock system or keyless system (move away from traditional key lock system)	1 5 5 5 5 1 2 3
HVAC	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs install surge protector on both electrical panels replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) purchase new conference room chairs (12) purchase new conference room chairs (12) purchase new conference room chairs (12) Pros: keyless, code access, virtual keys, monitoring access Cons: Hackers, forgetting code, install costs, pow	1 5 5 5 5 1 2 3
<u>HVAC</u> Other	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) purchase new conference room chairs (12) purchase new conference room chairs (12) new street sign on Limited Lane (including improved access to change out tenant names) consider card key entry lock system or keyless system (move away from traditional key lock system) Pros: keyless, code access, virtual keys, monitoring access Cons: Hackers, forgetting code, install costs, pow	1 5 5 5 5 1 2 3
<u>HVAC</u> Other	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warchouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) purchase new conference room chairs (12) Cons: Hackers, forgetting code, install costs, pow	1 5 5 5 5 1 2 3
<u>HVAC</u> Other	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warehouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) purchase new conference room chairs (12) purchase new conference room chairs (12) new street sign on Limited Lane (including improved access to change out tenant names) consider card key entry lock system or keyless system (move away from traditional key lock system) Pros: keyless, code access, virtual keys, monitoring access Cons: Hackers, forgetting code, install costs, pow	1 5 5 5 5 1 2 3
HVAC Other	replace vinyl flooring in all restrooms (up to 6 restrooms) interior painting of building (including restrooms, kitchens, hallways, etc. as needed) insulation of walls, attic, crawl spaces to reduce noise and weatherization needs replace HVAC systems as follows: combine units #3-Ste B Lobby (2004 gas) and #4 services #101 & #102 (1987 model); change duct work to size for one unit replace Unit #5 located in conference room (1987 unit) FYI: #6 Lennox gas unit services 2nd floor and partial 1st floor Ste A (installed in June 2015) #2 Carrier gas unit services great room (2012 unit) #1 gas unit services Suite #103 (2002 unit) #7 gas furnace services Warchouse (March 2019) install secondary thermostat sensor(s) for Offices #200 and #201 for improved temperature control install ceiling fan or air turbine fan (air pear fan) in great room (located on Ste A side) purchase new conference room chairs (12) Cons: Hackers, forgetting code, install costs, pow	1 5 5 5 5 1 2 3

Estimates

23,000