OLYMPIC REGION CLEAN AIR AGENCY 2940 LIMITED LANE NW OLYMPIA WA 98502

Finance Committee Meeting

June 12, 2019 9:00 am

Be courteous - Please silence all cell phones

- I. CALL TO ORDER
- II. APPROVAL OF AGENDA

(Ask for any corrections, additions/omissions)

III. APPROVAL OF MINUTES

Minutes of Finance Committee May 8, 2019

- IV. FINANCE REPORT
 - 1. Executive Director's Salary
 - 2. Draft Fiscal Year 2020 Budget
 - Proposed Budget and Fund Balance Sheet
 - Agriculture burning fees
 - Asbestos and Demolition Notification fees
 - Land Clearing Burning fees
 - Notice of Construction fees
 - Notice of Intent fees
 - Registration fees
 - Annual Per Capita Assessment
- V. ADJOURN

OLYMPIC REGION CLEAN AIR AGENCY 2940 Limited Lane NW Olympia, Washington 98502

Finance Committee Meeting

May 8, 2019

Members present: Cynthia Pratt, City of Lacey (Chair)

Wes Cormier, Grays Harbor County Randy Neatherlin, Mason County Jim Cooper, City of Olympia

Members absent:

Staff Present: Fran McNair, Executive Director; Lynn Harding, Administrative Services; and

Debbie Moody, Recorder

The meeting came to order at 9:00 am.

Pratt asked for approval of the Agenda. Cormier moved approval of the Agenda, the motion was seconded and carried unanimously.

Pratt asked for approval of the Minutes. Cooper moved approval of the Minutes, the motion was seconded and carried unanimously.

FINANCE REPORT

Executive Director's Salary

McNair explained she did not yet receive complete information for the upcoming year, but noted she is only looking at air agencies that are comparable in size. She stated she is currently at \$11,250/mo; Southwest is at \$12,285/mo; Northwest is at \$13,786/mo; and Lane County is at \$11,794/mo.

McNair stated Northwest will be getting an increase of 3.2% (\$14,228); Lane County wasn't sure what the new salary would be, however it would be between his current \$141,000 and \$148,000. We have not yet heard back from Southwest. McNair explained she didn't compare to Puget Sound as they are much larger, and on the east side of the state it is different situation. McNair reminded them we have applied the CPI to salaries and the budget includes the director's salary with that increase.

Cooper asked for the information to be sent via e-mail so they can take a better look. After some discussion the committee requested the last five years of the director's salary. He did request the last few years of the director's salary, along with the new information given today. Pratt asked when the decision needs to be made. McNair noted the budget needs to be passed by the June meeting.

Neatherlin, noting he is new to the Board, requested additional information. Neatherlin requested a copy of the salary schedule, all the other directors' salaries, and the number of employees they have. He also requested any specific duties our director has that others may not have. Pratt added, we don't want our director to always be at the bottom, we'd prefer the director to be comparable or middle of the road. Neatherlin stated he wasn't sure, it depends on what we are looking at. Cooper noted it is important to be competitive as well.

Neatherlin also requested a copy of McNair's contract.

Draft Fiscal Year 2020 Budget

Cormier asked if the fees attached were all tied to the CPI. McNair stated they were.

Harding noted there weren't many changes since the last meeting. We did have to update the AOP after a final analysis, based on workload, determined some changes were necessary. The previous month, we had \$350,000 and have increased that to \$378,000. This also affects the reserve level we need to maintain for that program. Last month we estimated a use of our reserves at \$212,000, with the increase for the AOP, that is now estimated at \$216,000.

Harding stated there were no changes to the expenditures. Harding moved on to the Fund Balance, noting the changes she described are reflected on this page. Harding explained the \$2,286,000 is the revenue coming in but does not include the transfers from the reserve funds. The expenditures are at \$2.4 million, so we estimate in June 2020 we will have a fund balance of \$1.4 million. Of that balance, we will use \$216,000, from the general fund, to balance our budget. The other board established reserve funds are listed out as well.

Cooper, noting they are reviewing their reserve practices at the city, wondered if our reserve levels are too high. Harding noted we do talk with the auditors who look to see that we have adequate reserve levels. Pratt asked if the auditors are comfortable with our levels. Harding stated they are.

Neatherlin noted it is important, as a finance committee, to look at what it takes to balance our budget. Neatherlin asked if we have ever seen options of what it would like to tighten our belt. We can continue to move the reserves, but it isn't fixing the actual issue. Cooper noted we don't actually ever use the reserves, or much of it. Each year they budget the use of the reserves and then they don't use it.

McNair did remind them if we do run low on funds, the RCW dictates we go back to our local jurisdictions to get the funds needed. Neatherlin noted there is another option. McNair stated we can't lay off staff. We are at minimum staffing level and we made it through the recession without laying any staff off. We didn't add a COLA for a couple of years, but if we were to lay off staff, we could not get our work done. Neatherlin noted he hears that all the time, but it is still an option, and we need to consider all options not just raising fees.

Neatherlin stated the finance committee should look at fees as well. The committee agreed, noting they have looked at them in the past. Neatherlin noted anything we do should be covered by our fees and we shouldn't be running backwards, you need money to offset the fees. Cormier added that is his reason for supporting assessments, more than fees. Fees can be up and down year to year, but the assessments are a requirement of our cities and counties to pay to ORCAA and he feels that is where we should be making up the differences. Neatherlin felt it should be a last resort.

Pratt added we may want to look at various options to narrow the gaps. Cooper would like to see a scenario where it balances. The committee agreed.

McNair briefly went over the fees, noting they have been increased by 2.9% (except agricultural fees). Periodically, McNair explained, we do reevaluate the fees to make sure we are charging correct amounts. Neatherlin stated he would like to see options in the future, making sure we are covering all costs regardless of the CPI. We want to make sure we are not going backwards. Neatherlin requested recommendations regarding the fees that staff may feel need to increase to cover the costs. Cooper agreed, noting the expenditure line, perhaps 2.9% isn't enough. We have the adjustment, but the expenses have gone up about 5.1% and it is the Board's discretion to adjust the fees to reflect reality. Harding explained the different funds ORCAA receives to offset the cost of our fee-based programs.

Pratt noted we might want to consider raising the fees by 3.5 or 4% to see what it looks like. Neatherlin agreed, as long as it is justified. Pratt noted she understood the fees are based on

workload, however the CPI doesn't appear to be covering the costs. Pratt felt there may be a gap between the actual cost and the cost of doing business. Harding noted she felt she was hearing the committee request we allocate the \$216,000 we will be using from the reserves into the fees. Neatherlin and Cooper agreed stating, as much is reasonable. Cormier asked what the intent of the assessments is, noting he thought he knew. McNair explained it is to be used to pay for things that go back to the communities (community complaints regarding odors, air monitoring, outdoor burning, etc.). McNair stated it was her opinion the assessments need to go back to the community. Cormier noted, technically, you could disburse every form of expenditure into a permit fee (electricity, etc.), but he felt the assessments were meant to be used for indirect costs that are not fee eligible.

Pratt noted we need to move forward with the Agenda.

5-Year Forecast

Harding gave a brief explanation of the forecast. The committee looked over the forecast and determined there was no need for further discussion at this time.

Revenue History

Harding gave a brief explanation of the revenue history, noting the final column does not have an anticipated use of reserves. The committee looked over the revenue history and determined there was no need for further discussion at this time.

There was nothing further of the committee.

The meeting adjourned at 9:58 am.

CERTIFICATION

I hereby certify this is a true and correct copy of the minutes of the meeting of the ORCAA Finance Committee held on May 8, 2019, in Olympia, Washington.

ATTEST:		
Francea L. McNair, Executive Director Olympic Region Clean Air Agency	Cynthia Pratt, Chair ORCAA Finance Committee	
DATED:	-	

	Benton	Northwest	Olympic	Puget Sou	nd	Southwest	Spokane	Yakima Regional	
	County Clean	Clean Air	Region	Clean Ai	r	Clean Air	Regional	Clean Air	Lane Regional Air
	Air Agency	Agency	Clean Air	Agency		Agency	Clean Air	Agency	Protection Agency
Employees	4	23	16		67	16	20	10	18
Counties	1	3	6		4	5	1	1	1
Population (approx)	197,420	430,730	547,470	4,134,6	60	681,180	507,950	254,500	347,748
EDSalary 2019 Current	\$ 95,000	\$ 165,432	\$ 135,000	\$ 203,0	04	\$ 147,444	\$ 107,384	\$ 87,000	\$ 141,528
ED Salary 2020 proposed	\$ 95,000	\$ 170,726	\$ 138,912			\$ 154,521	salary adjus	\$ 87,000	\$141,536-148,400

includes 2.9% COLA Yakima Air Director has additional benefits equalling a salary of \$115,000

ORCAA - Annual Payroll Costs

		FY2017	FY2018	FY2019	FY2020		W. 1	
		Annual Salary Actual	Annual Salary Actual	Annual Salary <i>Projected</i>	Annual Salary <i>Projected</i>	FTE	<u>Hired</u>	
	Name	Actual	Асши	Ттојестей	Ттојестеи			
Engineer 1	Arroyo	14,619.00	0.00	0.00	0.00	0.00	Left Agency	
Janitor	Brown	7,361.90	1,942.28	0.00	0.00	0.00	Left Agency	
Engineer Supervisor	Demay	91,452.00	95,088.00	99,408.00	105,360.00	0.87	Apr-12	
Compliance-AQS 1	Feidt	0.00	0.00	34,744.00	54,732.00	1.00	Nov-18	
Compliance-AQS 2	Gibson	51,288.00	53,772.00	58,968.00	63,216.00	1.00	Jun-15	
Engineer Manager	Goodin	118,924.00	123,948.00	127,668.00	131,376.00	1.00	May-92	
IT / Monitoring Specialist	Grant	60,172.00	63,092.00	66,992.00	71,068.00	1.00	Nov-15	
Senior Monitoring Special.	Hadley	87,604.00	91,760.00	97,350.00	100,668.00	1.00	Aug-12	
Admin Services Manager	Harding	84,360.00	85,800.00	88,380.00	90,948.00	1.00	 Mar-03	
Engineer 2 w/PE	Manley	77,610.00	81,372.00	88,784.00	95,806.00	1.00	Sep-13	
Executive Director	McNair	124,000.00	128,004.00	135,000.00	138,912.00	1.00	Mar-09	
Maintenance	Meinberg	659.25	308.31	1,300.00	3,000.00	0.01	Jun-10	
Compliance-AQS 2	Mingo	52,944.00	55,452.00	8,178.38	0.00	0.00	Left Agency	
Office Mgr-Public Records	D Moody	72,324.00	73,548.00	75,756.00	83,636.00	1.00	May-91	
Compliance Manager	R Moody	119,220.00	123,948.00	127,668.00	131,376.00	1.00	Apr-91	
Public Info Officer	D. Nelson	84,360.00	85,800.00	88,380.00	90,948.00	1.00	Feb-04	
Compliance Supervisor	Shults	88,976.00	94,329.00	100,689.00	106,723.00	1.00	Feb-05	
Janitor	Wack	0.00	4,468.00	7,508.28	0.00	0.00	Left Agency	
Customer Service-Records	Wallner	40,856.00	42,955.35	45,408.00	49,056.00	1.00	Nov-13	
Engineer 1	Whybrew	39,522.92	73,710.00	78,270.00	83,034.00	1.00	Dec-16	
Compliance-AQS 1	Wright	39,227.54	50,133.42	0.00	0.00	0.00	Left Agency	
Compliance-AQS 1	Shevlino	0.00	0.00	13,029.00	54,042.00	1.00	Apr-19	
Janitor	NEW Janitor	0.00	0.00	0.00	8,400.00	0.20	Pending	
Intern	Cutler	0.00	72.99	15,747.01	7,217.00	-	Interns	
Intern	Schumaker	0.00	72.99	15,107.97	5,155.00	-	Interns	
	Salaries	Φ 4 055 400 C4	Ф. 4.000 F70 04	Ф 4.074.00F.C4	Ф 4 474 C70 00		DDC Data Histor	1
4	FICA						DRS Rate Histor	-
oyer		94,903.00	100,687.79	106,133.00	112,812.00		<u>StartDate</u> <u>EndDate</u> 7/1/2015 6/30/2017	ORCAA
impl ene	DRS-Retirement	139,225.00	167,857.11	172,910.00	187,228.00		7/1/2015 8/31/2018	11.18%
Jal E	AWC-Medicals	181,263.36	182,304.35	187,774.00	242,865.00			12.70%
Annual Employer Paid Benefits	L&I	5,670.34	6,898.47	7,898.00	6,258.00		9/1/2018 Present	12.83%
•	Paid Med Fam-ESD	0.00 \$1,676,542.31	0.00	1,725.00	4,747.00			

Executive Director Salary History

2015	\$ 111,780	
2016	\$ 120,000	
2017	\$ 123,996	
2018	\$ 128,000	
2019	\$ 135,000	
2020*	\$ 138.912	*2.9% COLA

OLYMPIC REGION CLEAN AIR AGENCY REVENUE & SURPLUS

For The Fiscal Year Ending June 30,

Proposed 5/30/2019

		Column 1		Column 2		Column 3		Column 4		Column 5
		Actual		Approved		YTD		Proposed		Projected
CD ANTIG		2018		2019		3/31/2019		2020		2021
GRANTS	S	188,374.00	\$	188,374.00	\$	125,584.00	\$	187,774.00	ď	187,774.00
Core-Federal Core-State	3	134,737.50	2	134,737.50	2	89,824.00	3	134,737.50	3	187,774.00
PM Agreements:				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Ecology Monitoring		13,110.66		13,500.00		10,393.00		13,500.00		13,500.00
CPO Project w/EPA-Maintenance & Operations		75,545.07		86,077.00		69,950.11		86,077.00 90,400.00		86,077.00
Community Scale Air Toxics Woodstove Reduction & Bounty Program		15,195.02		287,413.00 125,000.00		93,638.86 41,078.86		125,000.00		31,000.00 125,000.00
Woodstove Education Grant		11,017.00		11,017.00		6,407.75		11,017.00		11,017.00
<u>FEES</u>								·		
Assessments	\$	410,802.35	\$	427,318.00	\$	413,304.30	\$	445,380.00	\$	452,060.70
AOP (Title V)		377,008.68		390,871.00		359,655.64		378,086.00		352,920.00
EFSEC		19,631.14		30,000.00		45,374.41		35,532.00		26,565.00
Ecology Oversight Annual Registration		10,559.45 378,281.07	-	15,000.00 359,248.00		10,936.97 374,371.21		15,000.00 380,000.00		15,000.00 385,700.00
NOC - NSR		130,923.17		110,000.00		99,655.56		110,000.00		111,650.00
NOI - Major/Minor		2,503.00		2,000.00		2,490.00		2,000.00		2,000.00
Outdoor Burning				-		-		-		-
Asbestos		141,229.01 30,864.00		135,000.00 15,000.00		113,477.50		135,000.00 15,000.00		137,700.00 15,225.00
Land Clearing		30,804.00		13,000.00		20,621.00		13,000.00		13,223.00
<u>OTHER</u>						-				
Fines	\$	100,754.22	\$	55,000.00	\$	42,772.21	\$	55,000.00	\$	55,000.00
Investment Interest		20,003.08		15,000.00		19,521.70		20,000.00		20,000.00
Miscellaneous Income		1,420.65		2,000.00		501.65		2,000.00		2,000.00
Building Income		57,031.00	\vdash	57,108.00	_	37,412.00		60,708.00		61,922.16
RESERVE FUNDS			_	162 501 05	_		_	200 200 5	Φ.	202 272 57
Reserve Funds -General Fund - Administration Reserve Funds -Title V	\$	-	\$	163,581.07 (48,605.00)	\$	-	\$	200,290.23 (32,181.00)	\$	292,978.22 (1,169.00)
Reserve Funds - Title V Reserve Funds - Database		0.00	1	0.00		0.00		(32,181.00)	1	(1,169.00)
TOTAL DEVENIUS A GURDANA					_		_		_	
TOTAL REVENUE & SURPLUS	\$	2,118,990.07	S	2,574,639.57	\$	1,976,970.73	S	2,470,320.73	\$	2,518,657.58
OLYMPIC REGION CLEAN AIR AGENCY										
EXPENDITURES										
For The Fiscal Year Ending June 30,										
		Column 1		Column 2		Column 3		Column 4		Column 5
		Actual		Approved		YTD		Proposed		Projected
n (What I		2018		2019		3/31/2019		2020		2021
<u>PAYROLL</u>	-	1 220 577 24	6	1 420 730 64	-	1.011.651.70	\$	1 474 673 00	e	1.504.166.46
Salaries Employee Benefits	\$	1,329,576.34 457,747.72	\$	1,429,730.64 521,327.93	\$	1,011,651.78 336,797.60	2	1,474,673.00 553,909.73	\$	1,504,166.46 576,066.12
TOTAL P/R EXPENSES	_	,1 17112	-		_		_			
IUIAL F/K EAFE/NACA	\$	1,787,324.06	\$	1,951,058.57	\$	1,348,449.38	\$	2,028,582.73	\$	2,080,232.58
	S	1,787,324.06	\$	1,951,058.57	\$	1,348,449.38	\$	2,028,582.73	\$	2,080,232.58
NON-PAYROLL										
<u>NON-PAYROLL</u> Office Supplies & Sm Supply Purchases & Safety	s	3,915.35	s	5,000.00	\$	3,655.14	s s	6,300.00		5,000.00
NON-PAYROLL										
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb.		3,915.35 4,458.55 8,421.42 1,496.59		5,000.00 5,600.00 14,295.00 3,600.00		3,655.14 2,964.41 6,655.69 680.70		6,300.00 5,600.00 13,098.00 3,600.00		5,000.00 5,600.00 10,000.00 3,600.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/Conferences/Travel Professional Srs.		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Scr. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/Conferences/Travel Professional Srs.		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff)		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 4,600.00 29,000.00 400.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 4,600.00 30,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00 3,46.01 8,075.59		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 40,000
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00 346.01 8,075.59 1,647.28		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00 900.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 10,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00 3,46.01 8,075.59		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00 900.00 3,500.00 7,500.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 40,000
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Printing		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 900.00 3,700.00 18,000.00 300.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 40.00 900.00 3,500.00 7,500.00 300.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 3,500.00 22,000.00 300.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office		3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 300.00 2,400.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56		6,300.00 5,600.00 13,098.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 2,400.00 2,400.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 4,000.00 400.00 10,000.00 900.00 3,500.00 22,000.00 2,400.00 2,400.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 18,000.00 3,700.00 18,000.00 2,400.00 1,800.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 40.00 900.00 3,500.00 7,500.00 300.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 10,000.00 900.00 22,000.00 300.00 22,000.00 1,400.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 18,000.00 2,400.00 2,400.00 2,400.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00 900.00 3,500.00 2,400.00 1,800.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 3,500.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 25,000.00 25,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 24,000.00 24,000.00 3,000.00 24,000.00 3,000.00 24,000.00 3,500.00 25,000.00 3,500.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 2,400.00 1,800.00	\$	\$,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 3,500.00 22,000.00 24,000.00 24,400.00 1,800.00 25,000.00 3,500.00 3,500.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses		3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60		5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 18,000.00 2,400.00 2,400.00 2,400.00		3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 3,342.19 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56		6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00 900.00 3,500.00 2,400.00 1,800.00		5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 3,500.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 3,000.00 22,000.00 25,000.00 25,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING	ss	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 3,700.00 18,000.00 2,400.00 2,400.00 2,500.00 2,500.00 3,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00 2,500.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 300.00 2,400.00 1,800.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 400.00 10,000.00 900.00 3,500.00 22,000.00 1,800.00 25,000.00 3,500.00 25,000.00 3,500.00 199,400.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG, OPERATING Interest Expense & Principal - Office Bldg.	\$	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 1,800.00 2,400.00 2,500.00 2,500.00 2,400.00 1,800.00 2,50	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30 128,127.81	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 3,500.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 400.00 900.00 3,500.00 22,000.00 3,500.00 24,000.00 1,800.00 2,400.00 1,800.00 2,500.00 1,900.00 3,500.00 2,400.00 1,800.00 2,400.00 1,800.00 4,500.00 4,500.00 4,500.00 4,500.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft./Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring	ss	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 24,00.00 24,00.00 25,000.00 203,877.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30 128,127.81	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 7,500.00 3,500.00 2,400.00 1,800.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 22,000.00 3,500.00 22,000.00 3,500.00 25,000.00 1,800.00 25,000.00 199,400.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies	ss	3,915,35 4,458.55 8,421,42 1,496.59 10,370.89 62,912.96 12,386.25 - 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 - 2,691.27 159,079.73	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 1,800.00 2,400.00 2,500.00 2,500.00 2,400.00 1,800.00 2,50	\$	3,655.14 2,964.41 6,655.69 880.70 10,753.71 29,533.43 8,503.49 -3,342.19 28,374.00 3,46.01 8,075.59 1,647.28 603.79 19,321.56 -2,000.00 1,075.52 595.30 128,127.81	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 3,500.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 400.00 900.00 3,500.00 22,000.00 3,500.00 24,000.00 1,800.00 2,400.00 1,800.00 2,500.00 1,900.00 3,500.00 2,400.00 1,800.00 2,400.00 1,800.00 4,500.00 4,500.00 4,500.00 4,500.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring	ss	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 2,400.00 2,400.00 2,500.00 2,300.00 2,300.00 2,300.00 2,400.00 400.00 1,800.00 2,400.00 1,800.00 1,800.00 2,400.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30 128,127.81	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 300.00 2,400.00 1,800.00 161,813.00 45,500.00 16,000.00 600.00 6,000.00 14,000.00	\$ \$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 30,000.00 400.00 10,000.00 22,000.00 22,000.00 3,500.00 24,000.00 3,500.00 24,000.00 3,500.00 24,000.00 3,500.00 25,000.00 35,500.00 45,500.00 45,500.00 45,500.00 17,000.00 600.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg.	ss	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 1,800.00 2,400.00 2,500.00 1,800.00 2,500.00 1,800.00 2,400.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00 2,500.00 1,800.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 2,000.00 1,075.52 41,932.62 11,296.10 447.16	\$	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 3,500.00 1,800.00 161,813.00 45,500.00 600.00 600.00	\$ \$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 3,500.00 22,000.00 3,500.00 24,000.00 1,800.00 2,400.00 1,800.00 2,400.00 1,800.00 1,800.00 1,900.00 1,900.00 1,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG, OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 1,800.00 2,500.00 2,500.00 1,800.00 3,500.00 1,800.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30 128,127.81 41,932.62 11,296.10 447.16 4,221.23 5,222.85	S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 300.00 2,400.00 1,800.00 161,813.00 45,500.00 16,000.00 600.00 6,000.00 14,000.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 10,000.00 900.00 22,000.00 35,000.00 22,400.00 1,800.00 25,000.00 35,500.00 17,000.00 45,500.00 17,000.00 6,000.00 6,000.00 7,500.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 	\$ \$	5,000.00 5,600.00 14,295.00 11,282.00 53,800.00 11,282.00 53,800.00 14,000.00 27,200.00 4,000.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 2,400.00 3,500.00 2,400.00 1,800.00 25,000.00 3,500.00 203,877.00 45,000.00 16,000.00 6,000.00 12,000.00 79,600.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 2,000.00 1,075.52 595.30 128,127.81 41,932.62 11,296.10 447.16 4,221.23 5,222.85 63,119.96	S S S S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 300.00 2,400.00 1,800.00 161,813.00 45,500.00 600.00 600.00 6,000.00 14,000.00 82,100.00	\$ \$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 900.00 22,000.00 3,500.00 2,400.00 1,800.00 25,000.00 3,500.00 17,000.00 45,500.00 17,000.00 6,000.00 6,000.00 7,500.00 76,600.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 	\$	5,000.00 5,600.00 14,295.00 3,600.00 11,282.00 53,800.00 14,000.00 4,600.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 1,800.00 2,500.00 2,500.00 1,800.00 3,500.00 1,800.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 595.30 128,127.81 41,932.62 11,296.10 447.16 4,221.23 5,222.85	S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 7,500.00 300.00 2,400.00 1,800.00 161,813.00 45,500.00 16,000.00 600.00 6,000.00 14,000.00	\$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 10,000.00 900.00 22,000.00 35,000.00 22,400.00 1,800.00 25,000.00 35,500.00 17,000.00 45,500.00 17,000.00 6,000.00 6,000.00 7,500.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO	\$	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 68,953.58	\$ \$	5,000.00 5,600.00 14,295.00 14,295.00 11,282.00 53,800.00 11,282.00 53,800.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 24,00.00 2,400.00 1,800.00 2,500.00 2,400.00 1,800.00 2,500.00 1,800.00 2,400.00 1,800.00 2,400.00 1,800.00 2,400.00 1,800.00 1,800.00 1,800.00 1,800.00 1,800.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00 1,900.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 	S S S S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 400.00 900.00 3,500.00 7,500.00 3,500.00 1,800.00 161,813.00 45,500.00 6,000.00 6,000.00 14,000.00 15,000.00 33,400.00	\$ \$	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 400.00 900.00 30,000.00 22,000.00 300.00 22,000.00 35,000.00 22,000.00 35,000.00 1,800.00 25,000.00 35,500.00 17,000.00 600.00 7,500.00 76,600.00 10,000.00 33,400.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 68,953.58	\$ \$	5,000.00 5,600.00 14,295.00 11,282.00 53,800.00 11,282.00 53,800.00 14,000.00 27,200.00 4,000.00 27,200.00 900.00 18,000.00 24,400.00 24,400.00 25,000.00 24,000.00 25,000.00 203,877.00 45,000.00 600.00 600.00 600.00 79,600.00 110,000.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 	S S S S	6,300.00 5,600.00 13,098.00 13,098.00 14,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 3,500.00 2,400.00 1,800.00 161,813.00 45,500.00 600.00 600.00 600.00 14,000.00 15,000.00 12,000.00 14,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 14,000.00	\$ \$	5,000.00 5,600.00 10,000.00 11,000.00 11,000.00 14,800.00 14,000.00 10,000.00 900.00 22,000.00 3,500.00 22,000.00 3,500.00 18,000.00 17,000.00 600.00 600.00 7,500.00 76,600.00 100,000.00 110,000.00 100,000.00 100,000.00 110,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellanceus Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Jaintorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics Monitoring Program-SS-General	\$	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 	\$ \$	5,000.00 5,600.00 14,295.00 14,295.00 11,282.00 53,800.00 14,000.00 14,000.00 400.00 8,500.00 3,700.00 18,000.00 2,400.00 1,800.00 2,400.00 1,800.00 25,000.00 3,700.00 18,000.00 1,800.00 1,900	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 2,000.00 1,075.52 41,932.62 11,296.10 447.16 4,221.23 5,222.85 63,119.96 46,400.00 10,937.00 28,517.64 68,679.34 2,267.19	S S S S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 12,000.00 400.00 400.00 13,500.00 2,000.00 3,500.00 2,400.00 1,800.00 161,813.00 45,500.00 600.00 6,000.00 14,000.00 15,000.00 15,000.00 5,025.00	\$ \$	5,000.00 5,600.00 10,000.00 11,000.00 11,000.00 11,000.00 14,000.00 14,000.00 10,000.00 22,000.00 22,000.00 3,500.00 24,400.00 1,800.00 25,000.00 45,500.00 199,400.00 45,500.00 76,600.00 100,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 5,025.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 68,953.58	\$ \$	5,000.00 5,600.00 14,295.00 11,282.00 53,800.00 11,282.00 53,800.00 14,000.00 27,200.00 4,000.00 27,200.00 900.00 18,000.00 24,400.00 24,400.00 25,000.00 24,000.00 25,000.00 203,877.00 45,000.00 600.00 600.00 600.00 79,600.00 110,000.00	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 	S S S S	6,300.00 5,600.00 13,098.00 13,098.00 14,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 3,500.00 3,500.00 2,400.00 1,800.00 161,813.00 45,500.00 600.00 600.00 600.00 14,000.00 15,000.00 12,000.00 14,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 14,000.00	\$ \$	5,000.00 5,600.00 10,000.00 11,000.00 11,000.00 14,800.00 14,000.00 10,000.00 900.00 22,000.00 3,500.00 22,000.00 3,500.00 18,000.00 17,000.00 600.00 600.00 7,500.00 76,600.00 100,000.00 110,000.00 100,000.00 100,000.00 110,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellancous Dues & Subscriptions Audit/Acctg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics Monitoring Program-SS-General	\$	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 	\$ \$	5,000.00 5,600.00 14,295.00 14,295.00 11,282.00 53,800.00 14,000.00 14,000.00 400.00 8,500.00 3,700.00 18,000.00 2,400.00 1,800.00 2,400.00 1,800.00 25,000.00 3,700.00 18,000.00 1,800.00 1,900	\$ 	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 2,000.00 1,075.52 41,932.62 11,296.10 447.16 4,221.23 5,222.85 63,119.96 46,400.00 10,937.00 28,517.64 68,679.34 2,267.19	S S S S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 12,000.00 400.00 400.00 13,500.00 2,000.00 3,500.00 2,400.00 1,800.00 161,813.00 45,500.00 600.00 6,000.00 14,000.00 15,000.00 15,000.00 5,025.00	\$ \$	5,000.00 5,600.00 10,000.00 11,000.00 11,000.00 11,000.00 14,000.00 14,000.00 10,000.00 22,000.00 22,000.00 3,500.00 24,400.00 1,800.00 25,000.00 45,500.00 199,400.00 45,500.00 76,600.00 100,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 5,025.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics Monitoring Program-SS-General Security Deposit Refunds	\$	3,915.35 4,488.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 68,953.58	\$ \$ \$ \$ \$ \$ \$ \$	5,000.00 5,600.00 14,295.00 14,295.00 11,282.00 53,800.00 14,000.00 14,000.00 400.00 8,500.00 900.00 3,700.00 18,000.00 24,00.00 2,400.00 1,800.00 25,000.00 1,800.00 203,877.00 45,000.00 16,000.00 17,000.00 18,000.00 18,000.00 18,000.00 18,000.00 18,000.00 18,000.00 18,000.00 19,000.00 11,000.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 603.79 19,321.56 2,000.00 1,075.52 2,000.00 1,075.52 41,296.10 447.16 442.123 5,222.85 63,119.96 46,400.00 10,937.00 28,517.64 68,679.34 2,267.19 0.00 156,801.17	S S S S S S S S S S S S S S S S S S S	6,300.00 5,600.00 13,098.00 3,600.00 11,155.00 43,800.00 14,000.00 29,000.00 400.00 900.00 35,000.00 7,500.00 3,500.00 1,800.00 161,813.00 45,500.00 16,000.00 600.00 14,000.00 82,100.00 15,000.00 33,400.00 44,400.00 5,025.00 0.00 197,825.00	s	5,000.00 5,600.00 10,000.00 3,600.00 11,000.00 45,800.00 14,000.00 30,000.00 400.00 30,000.00 22,000.00 35,500.00 22,000.00 35,500.00 18,000.00 18,000.00 17,000.00 600.00 75,500.00 76,600.00 100,000.00 15,000.00 33,400.00 9,000.00 15,000.00 15,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 16,000.00 100,000.00 100,000.00 100,000.00 100,000.00 100,000.00 100,000.00 100,000.00 100,000.00
NON-PAYROLL Office Supplies & Sm Supply Purchases & Safety Gasoline Vehicles Computer Hard/Soft/Supplies Bd. Prof. Ser. & Travel Reimb. Staff Training/ Conferences/ Travel Professional Srs. Telephone Database Postage Insurance (Bldg, Veh, Staff) Wellness Program Public Education Miscellaneous Dues & Subscriptions Audit/Acetg Printing Rent-Satellite Office Maintenance - Copier Vehicle Purchase Maintenance - Vehicles Sub-Total Administrative Expenses OFFICE BLDG. OPERATING Interest Expense & Principal - Office Bldg. Utilities/Alarm Monitoring Janitorial Supplies Maintenance Office Bldg. Leasehold Improvements Sub-Total Office Building Operating NON-ADMINISTRATIVE-OPERATING Woodstove Reduction Program/Bounty DOE Oversight Fees Monitoring Program - CPO Community Scale Air Toxics Monitoring Program-SS-General Security Deposit Refunds	\$	3,915.35 4,458.55 8,421.42 1,496.59 10,370.89 62,912.96 12,386.25 4,710.03 24,657.00 352.01 5,934.56 2,717.94 3,390.01 6,505.87 222.43 2,400.00 1,536.60 2,691.27 159,079.73 44,285.83 15,905.67 2,423.83 6,338.25 68,953.58	\$ \$ \$ \$ \$ \$	5,000.00 5,600.00 14,295.00 14,295.00 11,282.00 53,800.00 11,282.00 53,800.00 14,000.00 27,200.00 400.00 8,500.00 900.00 3,700.00 18,000.00 2,400.00 3,500.00 2,400.00 3,500.00 2,400.00 1,800.00 25,000.00 3,500.00 16,000.00 16,000.00 12,000.00 12,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 15,000.00 17,000.00 189,379.00	\$	3,655.14 2,964.41 6,655.69 680.70 10,753.71 29,533.43 8,503.49 28,374.00 346.01 8,075.59 1,647.28 2,000.00 1,075.52	\$ S S S S	6,300.00 5,600.00 13,098.00 13,098.00 14,155.00 43,800.00 14,000.00 29,000.00 400.00 10,360.00 900.00 3,500.00 2,400.00 1,800.00 16,813.00 45,500.00 16,000.00 600.00 6,000.00 14,000.00 14,000.00 15,000.00	s	5,000.00 5,600.00 10,000.00 11,000.00 11,000.00 45,800.00 14,000.00 46,000.00 900.00 22,000.00 3,500.00 22,000.00 3,500.00 24,000.00 1,800.00 17,000.00 600.00 6,000.00 7,500.00 15,000.00

OLYMPIC REGION CLEAN AIR AGENCY

FUND BALANCE

For The Period ...

Proposed 5/30/2019

								Proposed		Projections
		FY 2019 General Fund			Additions/ adjustments		<u>F</u>	Y 2020 General Fund	<u>F</u>	Y 2021 General Fund
		July 1, 2018						July 1, 2019		July 1, 2020
BEGINNING Fund Balance	\$	1,570,163 FY ESTIMATES					\$	1,622,988	\$	1,454,878
<u>Plus</u> : Revenue Fiscal Year	\$	2,359,549					\$	2,302,212	\$	2,226,848
<u>Less</u> : Expenditures Fiscal Year	\$	(2,306,724)					\$	(2,470,321)	\$	(2,518,658)
Projected ENDING Fund Balance 06/30/20xx *	\$	1,622,988			n/a		\$	1,454,878	\$	1,163,069
Year End	d	6/30/2019	•					6/30/2020		6/30/2021
General Fund Balance applied to FY Budget (Reserves)	\$	-					\$	200,290	\$	292,978
Fund Balance ALLOCATIONS										
Operating Reserve Funds										
<u>Less:</u> Expense Reserve (20% FY Budget less Title V Exps)	\$	385,655					\$	418,447	\$	433,148
Less: Title V (@20% Title V Exps)	\$	37,000		\$	32,181		\$	69,181	\$	70,350
Less: ORCAA Tenants Security Deposits	\$	4,425					\$	5,875	\$	5,875
Capital Reserve Funds										
<u>Less</u> for Office Building	\$	30,000	+	\$	-	-	\$	30,000	\$	30,000
Less for Monitoring Equipment	\$	20,000	+	\$	-	=	\$	20,000	\$	20,000
<u>Less</u> for Database/Equipment/Archive	\$	75,000	+	\$	35,000	=	\$	110,000	\$	145,000
Less for Vacation/Sick Leave	\$	152,346	+		TBD	-	\$	156,000	\$	160,000
Ending UNRESERVED Fund Balance Year End	\$	918,562					\$	645,375	\$	298,697
Year End		6/30/2019		_				6/30/2020		6/30/2021
"Operating Reserve Funds" defined	Re	n amount established vised Res #269 dated ed August 1999 refer	Ma	y 20	16 with 20% res	serv	e less	s Title V. (Former	-	
"Capital Reserve Funds" defined	Ar	n amount established aipment, database).	by l	board	direction to say	ve fo	or lor	ng-term capital ex	pend	• /
"Fund Balance" defined	*F	unds that are held in	our	bank	account with T	hur	ston	County Treasurer	s Of	fice. ORCAA

*The total Fund Balance includes all funds on deposit at the bank.

has one fund with Thurston County and is referred to as the "General Fund".

5/30/19 lmh

"Fund Balance" defined.....

Agricultural Burning Fee Schedule

Effective July 1, 2018 2019

Agricultural Burn Permit Fee - ORCAA Rule 3.4*

Fee	Minimum Fee	Variable Fee
Field Burning	\$37.50 for the first 10 acres	\$3.75 for each additional acre
Spot Burning	\$37.50 for 10 acres or less	None
Pile Burning	\$80 for the first 80 tons	\$1.00 for each additional ton

^{*}These fees are exempt from Resolution 268.

Asbestos and Demolition Fee Schedule

Effective July 1, 2018 <u>2019</u>

Asbestos and Demolition Fees – ORCAA Rule 3.5(b)

ASBESTOS PROJECT	Notification Fee
Single Family Residential	\$ 37 38
10 - 259 linear feet or 48 - 159 square feet	\$ 160 <u>165</u>
260 - 999 linear feet or 160 - 4,999 square feet	\$ 347 <u>357</u>
1,000 - 9,999 linear feet or 5,000 - 49,999 square feet	\$ 694 <u>715</u>
10,000+ linear feet or 50,000+ square feet	\$ 1389 1429
Annual Notification (limited to 260 linear feet or 160 square feet maximum)	\$ 53 4 <u>550</u>
Emergency	\$ 53 <u>55</u>
	plus notification fee

DEMOLITION PROJECT	Notification Fee
Single Family Residents (AHERA Survey Required)	\$ 37 38
Commercial Structure (Survey Required)	\$ 6 4 <u>66</u>
Emergency Project	\$ 53 <u>55</u>
	plus notification fee

Land Clearing Burning Fee Schedule

Effective July 1, 20182019

Land Clearing Burning Permit Fee - ORCAA Rule 3.4

The Land Clearing Burn Permit fee shall be one hundred <u>seven ten</u> dollars (\$107110) for one acre or less. For greater than one acre, the fee will be \$107110 per acre cleared, rounded to the nearest full acre.

Notice of Construction (NOC) Fee Schedule

Effective July 1, 20182019

NOC Fees - ORCAA Rule 3.3(a)

Complexity Fee

- + Equipment Fee(s)Filing Fee
- + Additional NOC Processing Fees
- + Other Costs NOC Fee

Filing Fee - ORCAA Rule 3.3(b)

Complexity Fee

+ Equipment Fee(s) (for each piece of equipment, unless they are identical per 3.3(b)(2) Filing Fee

Complexity Fee

Small Unit-Complexity Level	\$ 1080 1111
<u>1</u> ⁴	
Low-Complexity Level 2 ¹	\$ 2161 2224
Medium-Complexity Level 3 ¹	\$ 3615 3719
High-Complexity Level 4 ¹	\$ 8746 9000

Equipment Fee

Equipment/Activity	Fee	Base-Fee Hours
Abrasive Blasting	\$ 415 427	5
	· —	
Asphalt Plant	\$ 3073 <u>3162</u>	37
Boiler (Million Btu/hr heat input at design capacity)		
Less than 10	\$ 831 <u>855</u>	10
10 or more but less than 30	\$ 997 1026	12
30 or more but less than 100	\$ 2159 2222	26
More than 100	\$ 5814 <u>5983</u>	70
	One half the filing	One half the base-
Temporary Boiler (Onsite < 1 year)	fee	fee hours
Small Boiler In-Kind Replacement – Replacement of small		
boiler with a unit of same or smaller size, combusting the		
same or cleaner fuel. May be used for boilers less than 30		
MMBtu/hr. All other In-Kind Replacements use regular	One half the filing	One half the base-
boiler fees listed.	fee	fee hours
Coffee Roaster	<u>\$ 581 598</u>	7
Composting Operation (Average material throughput –		
tons per day)		
Less than 50	\$ 1080 1111	13
50 or more but less than 200	\$ 1910 1965	23
More than 200	\$ 282 4 <u>2906</u>	34

Concrete Batch Plant	\$ 1661 1709	20
Crematory	\$ 914 <u>941</u>	11
Dry Cleaner (per machine)	\$ 581 <u>598</u>	7
Dry Kilns	\$ 1080 1111	13
Emergency Engine (per engine) ≤ 2000bhp	\$ 581 <u>598</u>	7
Emergency Engine (per engine) ≥ 2000bhp	\$ 747 769	9
Non-Emergency Engine (per engine)	\$ 1080 1111	13
Engine In-Kind Replacement – Replacement of engine		
with a unit of same or smaller size, combusting the same	One half the filing	One half the base-
or cleaner fuel	fee	fee hours
Gasoline Dispensing Station	\$ 831 855	10
Gasoline Dispensing State – Stage 2 Removal Only	\$ 498 <u>512</u>	6
Log yard	\$ 581 <u>598</u>	7
Printing	\$ 581 <u>598</u>	7
Process Equipment ≤20,000 cubic feet per minute at		
design capacity	\$ 831 <u>855</u>	10
Rock Crushing Plant	\$ 415 427	5
Soil Remediation	\$ 1080 <u>1111</u>	13
Spray Painting – Autobody (per operation/booth)	\$ 664 <u>683</u>	9
Spray Surface Painting Coating – Aviation, Wood, Truck		
Bed Lining, Boat, Other (per operation/booth)	\$ 831 <u>855</u>	10
Storage Tanks ≤10,000 gallon total capacity (other than at		
retail gasoline dispensing stations)	\$ 747 <u>769</u>	9
Wastewater Treatment Plant	\$ 1744 <u>1795</u>	21
Welding	\$ 831 <u>855</u>	10

Other Not Classified Above

Equipment/Activity	Fee	Base-Fee Hours
Other Equipment - Small ⁴²	\$ 415 427	5
Other Equipment - Medium ⁴²	\$ 1163 1197	14
Other Equipment - High ¹ Large ²	\$ 282 4 <u>2906</u>	34
Equipment Modification		
- Modification per ORCAA Rule 1.4		
 Deviation from approved plans per ORCAA Rule 		
6.1.2(I)		
 Significant changes in conditions (does not fall 	One half the	One half the base-
under ORCAA Rule 6.1.11)	applicable filing fee	fee hours

Control Device Replacement/Change in Conditions (No Complexity Fee)

Equipment/Activity	Fee	Base-Fee Hours
Control Device Replacement per ORCAA Rule 6.1.10	\$ 664 <u>683</u>	8
Change in Conditions per ORCAA Rule 6.1.11	\$ 581 <u>598</u>	7

Additional NOC Processing Fees - ORCAA Rule 3.3(c)

Additional NOC Processing fees, including work that exceeds the base-fee hours, will be billed at the following hourly rate as specified in ORCAA Rule 3.3(d).

Hourly Rate	\$ 83 . 05 85.46
-------------	--

Other Costs - ORCAA Rule 3.3(d)

Publishing and consulting costs incurred will be billed to the applicant as specified in ORCAA Rule 3.3(d).

Variance - ORCAA Rule 2.3

Fees	Fee	Base-Fee Hours
Filing Fee	\$ 1163 1197	14
Additional processing costs above base-fee hours	\$ 83.05 <u>85.46</u> /hr	
Actual legal notice fees	Actual cost	
Actual ORCAA legal fees	Actual cost	

¹Complexity - Small Unit, Low, Medium, High Level 1, Level 2, Level 3 and Level 4

The following includes equipment that would be considered in each permit complexity class if installed by themselves. If the application includes more than one piece of equipment/process or if your equipment/process is not listed, please contact ORCAA Engineering Department for a complexity determination for your project. Level 1 is limited to the specific equipment listed.

Small Unit ComplexityLevel 1-limited to this list

Coffee Roaster Emergency Engine <2000bhp **Gasoline Dispensing Facilities** Rock Crushing Plant – General Order Spray Painting – Autobody

Low ComplexityLevel 2 **Abrasive Blasting** Boiler <30 MMBtu/hr Compost <50 ton/day Cremator **Dry Cleaner** Emergency Engine >2000bhp Non-Emergency Engine **Process Equipment Rock Crushing Plant** Soil Remediation Surface Coating Spray Painting (excluding autobody) Storage Tanks <10,000-gallon capacity (excluding gasoline dispensing facilities)

Welding

Medium ComplexityLevel 3

Boiler 30-100 MMBtu/hr Compost 50-200 tons/day

High ComplexityLevel 4

Asphalt Plant Boiler >100 MMBtu/hr

²Equipment fees for other equipment not classified above is determined based on the size and the type of the unit. Please contact ORCAA Engineering Department for assistance.

Notice of Intent (NOI) Fee Schedule

Effective July 1, 2018 2019

NOI Fees - ORCAA Rule 3.6(a)

Category	Fee
Asphalt Plant	\$ 3286 3381
Boiler	\$ 961 989
Concrete Batch Plants	\$ 62 9 <u>647</u>
Nonroad Engines	\$ 878 903
	\$ 1127
Rock Crushers	<u>1160</u>
Other Equipment Not Classified Above	\$ 898 924

NOI Fees - ORCAA Rule 3.6(a) - Exemption under ORCAA Rule 6.1(b)(2)

	(- / (/
Stationary source qualifying for exemption from New Source Review under	
ORCAA Rule 6.1(b)(2)	\$ 498 <u>512</u>
Additional processing costs exceeding 6 hours for sources submitting an NOI	
for exemption under ORCAA Rule 6.1(b)(2) who request assistance with	
documenting the stationary source's potential to emit	\$ 83.05 <u>85.46</u> /hr

Olympic Region Clean Air Agency Fee Schedules Effective July 1, 2018 2019

Registration Fee Schedule

Registration Fee - ORCAA Rule 3.1 (b)

Registration Class (RC)	Registration Class Fee Amount	Emission Fee
RC1	\$ 1736 <u>1787</u>	\$ 53 - <u>55</u> per ton
RC2	\$ 1549 <u>1594</u>	\$ <u>53 55</u> per ton
RC3	\$ 1389 1429	\$ <u>53 55</u> per ton
RC4	\$ 641 <u>660</u>	N/A
RC5	\$ 256 264	N/A

Re-inspection fee ORCAA Rule 3.1(i)

Re-inspection fee	\$ 107 _ <u>110</u> per inspection

Assessments for Fiscal Year 2020 based on 2018 population

		d on 2010 population		
	nonulation	\$ 0.815	amount	date
CLALLAM COUNTY	population	per capita	paid	paid
unincorporated	44,685	\$36,416.85		
Forks	44,685 3,615	\$36,416.85		
Port Angeles	3,615 19,370	\$2,946.11 \$15,785.93		
Sequim		\$15,785.93 \$6,079.66		
овципп	7,460	00.670,05		
GRAYS HARBOR C				
unincorporated	28,320	\$22,289.89		
Aberdeen	16,760	\$13,658.86		
Cosmopolis	1,665	\$1,356.92		
Elma	3,360	\$2,738.29		
Hoquiam	8,560	\$6,976.13		
McCleary	1,760	\$1,434.34		
Montesano	4,155	\$3,386.19		
Oakville	690	\$562.33		
Ocean Shores	6,220	\$5,069.10		
Westport	2,120	\$1,727.73		
JEFFERSON COUN	TY			
unincorporated	22,045	\$17,965.97		
Port Townsend	9,545	\$7,778.87		
	5,575	ψ,,,,ο.ο <i>ι</i>		
MASON COUNTY		4		
unincorporated	53,880	\$43,910.48		
Shelton	10,140	\$8,263.78		
PACIFIC COUNTY				
unincorporated	14,500	\$11,817.04		
Ilwaco	965	\$786.44		
Long Beach	1,445	\$1,177.63		
Raymond	2,885	\$2,351.18		
SouthBend	1,625	\$1,324.32		
THURSTON COUNT	Υ			
unincorporated	141,800	\$115,562.46		
Bucoda	575	\$468.61		
Lacey	50,170	\$40,886.94		
Olympia	52,490	\$42,777.67		
Rainier	2,020	\$1,646.24		
Tenino	1,785	\$1,454.72		
Tumwater	23,830	\$19,420.69		
Yelm	9,030	\$7,359.16		
TOTALS	547,470	\$445,380.53	\$0.00	